## PERSONAL INFORMATION FI

## Francesco Sarpi



Rome, Italy

Sex M| Date of birth 06/02/1975 | Nationality Italian

#### **WORK EXPERIENCE**

18/9/2014 - under way

## Member of the Public Investment Evaluation Unit – Impact Assessment (IA) Group

Presidency of the Council of Ministers - DIPE, Via della Mercede, Roma

Quality assessment of governmental ex ante and ex post IAs. Support to the PM's Legislative Office (DAGL) in the definition of IA methodologies and regulation.

Assistance to DAGL international activities related to better regulation

10/4/2013 - under way

## Member of the Independent Evaluation Unit

Tuscia University, Via S.M. in Gradi n.4, 01100 Viterbo

Performance evaluation; verification of compliance with obligations on transparency and corruption prevention according to Anac and ANVUR directives; activities related to the AVA system

28/3/2013 - under way

### **Better Regulation Expert**

Presidency of the Council of Ministers - Department for Legal and Legislative Affairs, Piazza Colonna, Rome

- Support to the Head of the Department in defining the better regulation strategies and actions;
- Assistance to the DAGL in coordinating IA;
- Member of the Working Group on the quality of regulation set up during the EU Presidency (July-December 2014);
- Development of consultation methodology during the definition of the new public procurement code;
- Implementation of on-line consultations for the elaboration of the new public procurement code and support to the Head of Department in managing the consultation with the main stakeholders.

1/9/2017 - under way

# Member of the Scientific Committee of the project "Delivery Unit Nazionale"

Presidency del the Council of Ministers – Dep. For Public Admin., Corso Vittorio Emanuele II, 116 00186 Rome

Member of the Scientific Committee established within the project "Delivery Unit Nazionale", in charge of defining, updating and implementing regulatory burden measurement and reduction policies for businesses and citizens. The project is part of the NOP "Governance and institutional capacity" 2014-2020 (EU ESF).

10/11/2017

#### Lecturer

National School for Public Administration, Rome

Lecture on "Regulatory impact assessment" for directors of national administrations.

10/11/2017 Lecturer

Consob - Italian Authority for financial markets, Rome

Lecture on "Consultation, ex post evaluation and the participation in the

EU impact assessment process".

28/3/2017 Lecturer

LUMSA University, Rome

Workshop on "Stakeholder consultation. Simulation of consultation in rule-making", Jean Monnet module "EU Approach to Better Regulation".

12/4/10; 6/4/11; 20/4/12; 24/4/13; 29/4/14; 22/4/15;26/4/16; 27/4/2017

Lecturer

University of Rome "Tor Vergata"

Lessons on "Impact Assessment in Independent Regulatory Authorities" as part of the Master Course on "Antitrust and market regulation" (Master of level II) directed by prof. M. Sebastiani

23/2/11; 22/2/12; 20/2/13; 5/3/2014; 11/3/2015; 29/3/2017

Lecturer

University of Rome "La Sapienza"

Lessons (in English) on "Consultation within the regulatory policies, with specific reference to impact assessment", as part of the Master's Degree in "Global Market Regulation", directed by prof. D'Alberti.

24/5/2013; 27/6/2014; 22/5/2015; 21/4/2016; 5/5/2017

Lecturer

University of Rome Luiss

Lessons on "Impact assessment in the Independent Authorities" and "Impact assessment at EU level" as part of the Master Course on "Management and Policies of Public Administrations"

28/10/2016

Lecturer

Confartigianato (Italian Association of artisan enterprises), Via di San Giovanni in Laterano, 152 00184 Roma

Lecturer "Instruments for the analysis of impact on business" at the School of Confartigianato System

23/2/2016-23/8/2016 13/2/2015-31/12/2015 4/2/2014-31/12/2014 13/3/2013-31/12/2013 3/8/2012-31/12/2012 14/7/2011-31/3/2012 26/1/2011-31/3/2011 23/4/2010-30/11/2010

Consultant of the Projects of Technical assistance to the Department for Public Administration on Measuring and Reducing admin. burdens

Formez PA, Viale Marx 15 - 00137 Roma

- Member of the task force on administrative burdens measurement established in the Department for Public Administration (DPF);
- Support to the DFP in developing methodologies on administrative burdens measurement and in coordinating the implementation of the "Simplification Agenda"
- Promotion of the implementation of administrative burden measurement and reduction between levels of government
- Definition and update of methodologies for ex ante and ex post measurement and reduction of admin. burdens on business and citizens
- elaboration of guestionnaires to be used for SMEs surveys
- expert assessments and focus groups with representatives of business

associations and industry experts for producing admin. burdens estimates

- Collaboration in preparing the Annual Reports on the Administrative Burden Budget
- Measurement of administrative burdens on business in several regulatory areas
- Estimates of admin. burden savings associated with simplification proposals
- Support to the DFP within the European REFIT program

#### 9/11/2015 Lecturer

Formez PA, Viale Marx 15 - 00137 Roma

Lecture on "Simplification and reduction of administrative burden" within the Training Plan 2014 FormezPA

### 18/12/2015 Lecturer

National School for Public Administration

Lecture on "The measurement of administrative burdens" as part of the course "Regulatory impact assessment" for official of national ministries.

## 15/11/2013 Lecturer

Luiss University and University of Rome "La Sapienza"

Lecture (with m. Martelli) on "The quality of regulation" as part of the Interuniversity Master of II level on "Organization and functioning of public administration" (OFPA)

#### 4/11/2013 Lecturer

National School for Public Administration

Lesson on "Economic and financial evaluation. Multicriteria analysis" as part of the course on IA for ministries

## 13/3/2013 Lecturer

University of Rome "LUMSA"

Lesson on "Impact Assessment in Independent Regulatory Authorities" as part of the PhD program in Regulatory Science

#### 1/1/2010 - 31/12/2013

## Member of the Public Investment Evaluation Unit – Impact Assessment (IA) Group

Presidency of the Council of Ministers - DIPE, Via della Mercede, Roma

Quality assessment of governmental ex ante and ex post IAs. Support to the PM's Legislative Office (DAGL) in the definition of IA methodologies

Assistance to DAGL international activities related to better regulation

### 1/6/2012-30/10/2012

## Better regulation expert, member of the Osservatorio Air

Istituto di ricerche sulla pubblica amministrazione, Roma

Elaboration, with Siriana Salvi and Luca Ferrara, of the "Guidelines for the measurement of administrative burdens" for the Independent Authority for electricity, water and gas markets.

## 28/10/2011; 11/12/2012

#### Lecturer

KPMG ADVISORY S.P.A., Via Vittor Pisani, 27, Milano

Lesson on "Regulatory impact analysis" as part of the training course for employees of the Tuscany Region

19/9/2012; 23/5/2012

#### Lecturer

National School for Public Administration

Lesson on "Introducing Regulatory impact analysis" within the course for new public managers of national ministries.

17/9/2012

#### Lecturer

National School for Economics and Finance

Lesson on "Regulatory agenda and the regulatory cycle" within the Master Course in economics and regulation

24/05/2013 –31/12/2014 4/2/2014-31/12/2014 01/07/2010-30/06/2011 18/1/2010-30/6/2010 17/7/2009-31/12/2009 Consultant of Projects on Simplification and admin. burden reduction in Italian Convergence Regions

Formez PA, Viale Marx 15 - 00137 Roma

- Definition of Methodologies for measurement and reduction of administrative burden at regional level
- Impact assessment of simplification measures
- Development of manuals and guidelines on the admin. burden measurement at the regional level
- Questionnaires and focus groups for measuring admin. burdens and timing of several procedures
- Estimates of admin. burdens and duration of procedures
- Check of the consistency of the results of surveys on businesses and treatment of outliers
- Verification of regional differences in estimates related to costs and timing of the most relevant administrative procedures

23/03/2012

#### Lecturer

National School for Public Administration

Lesson on "Introducing Regulatory impact analysis" within the course for new public managers of the State General Accounting Department

11/07/2011-30/06/2012 17/7/2012-31/12/2012 Consultant of the Project on "Measurement and reduction of administrative burdens and time, administrative simplification and reengineering of service processes"

Formez PA, Viale Marx 15 - 00137 Roma

- Coordinator of the Methodological Unit: coordination of all the activities related to admin. burden and timing carried out in convergence regions;
- Supervision of all the "information obligation mappings" at regional level;
- Development of survey questionnaires and focus groups for the estimation of specific regulatory costs;
- Transfer of expertise on measuring costs and time to the regional task forces.

21/2/2011

#### Lecturer

National Council of Notaries, Via Flaminia, Roma

Lesson on "Regulatory impact analysis" as part of the course on legislative drafting addressed to notaries

19/11/2007 - 23/11/2007

Consultant, Expert in Impact Assessment

03/03/2008 - 07/03/2008 Agorà 2000

23/06/2008 - 27/06/2008
03/11/2008 - 07/11/2008
Participation in the RIA project for the Government of Serbia managed by the World Bank Institute.

16/11/2009 – 20/11/2009 Teacher (in English language) during 8 training courses on the quality of regulation aimed at 166 officials of the Serbian government: Impact

20/9/2010-24/9/2010 assessment, consultation, measurement of administrative burdens,

coding, deregulation and recasting.

7/11/2010-12/11/2010 Collaboration to the elaboration of better regulation guidelines.

4/5/10; 5/5/10; 11/5/10; 24/5/10; Lecturer

25/5/10; 26/5/10

National School for Public Administration

Lessons in the field of Impact assessment, measurement of administrative burdens, consultation, cost-benefit analysis, as part of the course on IA for ministries. Collaboration with Prof. E. Espa in the design of the contents of the

training course.

24 /2/2010 Lecturer

University of Rome "LUMSA"

Lesson on "The measurement of administrative burdens" during the PhD

program in Regulatory Science

10/12/2009 Lecturer

Consorzio MIPA - Consortium for the development of new methodologies in the

public administration

Lesson on "Impact assessment" within the training course on better

regulation for officials of the Municipality of Rome

2-3/12/09: Lecturer

11/12/09; National School for Public Administration

16-18/12/09 Lessons in the field of IA, measurement of administrative burdens and

cost-benefit analysis as part of the course on "Regulatory Impact Analysis" for officials and executives of the legislative offices of the

Ministries

18/02/2009 - 01/04/2009 Consultant and Lecturer on Impact assessment

Formez PA, Viale Marx 15 - 00137 Roma

Collaborator of the training project for employees of the Marche Region. Preparation of teaching materials, also related to case studies; lectures on

IΑ

25/2/2009 Lecturer

University of Rome "LUMSA"

Lesson on "IA in Italian Independent regulatory Authorities and in the European

Commission" during the PhD program in Regulatory Science

18/03/2008 Lecturer

Regional School for Public Administration "Villa Umbra", Perugia

Lesson on "Procedures and methodologies of impact assessment at regional level" as part of the course "Methodology of regulatory impact analysis" for the

officials of the Umbria Region

11/09/2006 - 12/03/2009

## Consultant, Expert in Impact Assessment

Italian Independent Regulator for the electricity and gas markets

Assistance to the Authority in introducing Impact Assessment. Participation in the elaboration of an IA methodology suitable for the Authority's regulatory activity; IA case-studies; Collaboration to the drawing up of RIA guidelines.

13/06/2005-31/10/2005; 21/02/2007-31/12/2007; 17/03/2008-31/12/200; 16/01/2009-31/07/2009; 16/11/2009-31/01/2010

## Member of the Working group for the measurement of administrative burden

National School for Public Administration

Use of the Standard Cost Model for measuring the administrative burdens on businesses according to the priorities set in the Government's Action Plan for simplification and regulatory quality (Department for Public Administration)

28/01/2008 - 15/07/2008

# Consultant – Project on Measuring administrative burdens in Italian north-central regions

Formez PA, Viale Marx 15 - 00137 Roma

- Coordination and technical assistance of regional advisors during administrative burdens measurement
- Lecturer on administrative burdens measurement at regional level;
- Supervision of the evaluation activities in all of the four participating regions (Friuli Venezia Giulia, Emilia Romagna, Tuscany, Piedmont);
- Direct supervision and assistance to the Working Group of Tuscany Region.

28/12/2007 - 31/05/2008

## Consultant on measuring admin. burden and simplification

ANCI (association of Italian municipalities)

Participation in a project for the diffusion and experimentation of simplification strategies in some municipalities. Management of the adm. burdens measurement and internal costs phases.

Mar 2007 - Jul 2007

#### **Expert in Impact Assessment**

Formez PA, Viale Marx 15 - 00137 Roma

Economic assessment of a proposed rule on "truffle-picking" by Calabria region. The assessment was part of a RIA.

Dec 2006 - Feb 2007

### Consultant on Strategic Planning evaluation

**Formautonomie** 

Evaluation of Naples strategic plan. The research report (together with other similar documents related to Italian and European strategic planning experiences) has been used by IRS to prepare a final report on the characteristics and effects of strategic planning processes.

Nov 2006 - Sept 2007

## Consultant for the simplification project in Apulia Region

Formez PA, Viale Marx 15 - 00137 Roma

Main tasks: programming, delivering and monitoring the measurement of

the administrative burdens imposed by two regional procedures (related to European structural funds). Collaboration to the elaboration of a manual on simplification and admin. burdens measurement.

Sept 2005 - June 2006

## Consultant, Expert in Impact Assessment

Consorzio MIPA – Consortium for the development of new methodologies in the public administration

Participation in the IA experimentation in Lombardia Region. Analysis of two proposed rules. Training on economic assessment and regulatory options. Collaboration to the drawing up of IA guidelines

Oct 2002 - June 2006

#### **Expert in Impact Assessment**

Presidency of the Council of Ministers - Department for Legal and Legislative Affairs, Piazza Colonna, Rome

Member of the RIA Unit establishing guidelines and methodologies for Italian Ministries. The RIA Unit is also in charge of monitoring the RIAs developed by ministries.

Oct 2001 - Jun 2007

## Consultant, Expert in Impact Assessment

Consorzio MIPA – Consortium for the development of new methodologies in the public administration

Participation in the RIA experimentation in Tuscany Region (executive branch – Giunta regionale) on several proposed rules: energy efficiency in the building sector, public licenses of commercial businesses, new standards for museums, piercing and tattooing regulation, simplification of craftsmanship law, new fuel distribution plan. Technical assistance to the RIA teams in charge of developing impact assessments.

Participation in the training courses organized each year (especially on the RIA process and on the economic assessment of regulatory options). Collaboration to the publication of the RIA Manual for Tuscany Region.

Nov 2005 - Mar 2006

## Lecturer of Impact Assessment

Formez PA, Viale Marx 15 - 00137 Roma

Training course on RIA for the Umbria Region. Technical assistance to the regional RIA group in producing the impact assessment on a "plan of regional paths".

Jan 2005 - Jun 2005

#### Consultant, Expert in Impact Assessment

Formez PA, Viale Marx 15 - 00137 Roma

Participation in the project "Analysis of the regulatory quality tools" currently used by Italian Regions. Training courses on the economic evaluation on regulatory options for several Regions.

30/09/2003-3/10/2003 14/04/2003-16/04/2003 8/08/2002-15/08/2002 3/10/2005-4/10/2005

#### **Expert in Impact Assessment**

Ministry of Economics and Finance

Participation in several Twinning Projects between Italy and the Czech Republic, the Republic of Lithuania, and Turkey

- Participation in twinning "Capital Markets Legislation and Regulation".
- Participation in the twinning project "Strengthening the Energy Market

Regulator".

- Establishment of a "Report on the implementation of RIA in the Czech Republic" presented and discussed with the Czech authorities

Jan 2005 - Jun 2005

## **Expert in Impact Assessment**

Consorzio MIPA – Consortium for the development of new methodologies in the public administration

Training course on RIA for the Friuli Venezia Giulia Region. Technical assistance to the regional RIA groups in producing the impact assessment on two proposed rules ("reclamation of pollutes sites" and "hunting regulation").

Jun 2004 - Sep 2004

## **Expert in Impact Assessment**

Isfol for the Ministry of Labor and Social Policy

Carrying out of the impact assessment of a proposed rule on social firm. The project is included in the PON ATAS activities Objective 1 2000-2006.

Jan 2004 - May 2004

## **Expert in Impact Assessment**

Consorzio MIPA – Consortium for the development of new methodologies in the public administration

Participation in the pilot projects on the introduction of RIA in Lucca municipality. Training courses (also in Dec 2005) on RIA. Technical assistance on a "second level" RIA (impact assessment on the effects produced by a regional regulation).

Feb 2004 - Jul 2004

#### **Expert in Impact Assessment**

Formez for the Group of the Directors and Experts of Better Regulation

Participation in the project on RIA comparison in 10 EU Member States. The project dealt with the analysis of the methodologies and techniques currently used to carry out RIA, in order to select some core-aspects and best practices even in the light of the EC Impact Assessment procedure. A final Report comparing (on the basis of sample cases) methodologies and different approaches used in Member States was produced. The Report was sponsored by the Italian, Irish and Dutch presidencies of the Council of the European Union.

Jul 2003

## Lecturer

Italian High School for Public Administration

Lessons in "Evaluation criteria for non-market goods" for the officials of Italian ministries

Jul 2003

## Better regulation expert

Organisation for Economic Cooperation and Development (OECD)

Author of the "Report on the implementation of regulatory quality instruments in multi-level countries". Speaker at the "Expert Meeting on Regulatory co-operation between Levels of Governments" (Paris, 30 June - 1 July 2003) managed by the OECD "Public Governance and Territorial Development" office. Discussion with countries delegates.

May 2003 Lecturer

Description of tasks Italian High School for Public Administration

Courses on "The RIA process and regulatory options elaboration" in the framework of the training course on RIA for the Campania Region Consiglio regionale (Legislative Branch).

Lesson on "Economic evaluation of the effects of regulatory proposals on citizens and businesses" in the framework of the training programme on RIA for the Italian ministries.

Courses on "Evaluation criteria for non-market goods" for the officials of Italian ministries.

Dec 2002 - May 2003 Expert in Impact Assessment

Consorzio MIPA – Consortium for the development of new methodologies in the public administration

Friuli Venezia Giulia Region: Lecturer at the training sessions on "The economic valuation inside the RIA process"

Oct 2001 – Sep 2002 Consultant, RIA project for regional governments

Formez for the Group of the Directors and Experts of Better Regulation

Collaboration to the RIA project for regional governments (training and experimentation). Tutorship during the training sessions (three editions in Naples, Turin and Rome) from January to March. Preparation of exercises and case studies on cost-benefit analysis applied to national and regional regulations. Help desk member for the project coordination. Assistance to Emilia Romagna Region during RIA on "New measures to reduce the risk of food-transmitted diseases". RIA help-desk member for the project coordination and monitoring in all the Regions with specific reference to Cost-Benefit Analysis included in regional RIAs. Participation to the elaboration of RIA guidelines for local (regional) governments.

Feb 2001 – Oct 2001 Consultant, National RIA project

Department for Public Administration

Collaboration to "RIA Pilot Project". Research on cost-benefit analyses issues and the application of Cost-Benefit Analysis to RIA. Research on the international experiences about RIA. Member of the RIA Help-Desk (Prime Minister's office) to manage the experimental phase of RIA implementation: training activity for ministerial civil servants and assistance to Ministries during the application of RIA to three regulations.

Oct 2000 – Jan 2001 Researcher

Confindustria Study Centre (Association of Italian Enterprises).

Four-months research fellowship at Confindustria Research Centre – Monetary Economics and Finance Area Research fellowship to complete a study about the relation between finance and growth in the South of Italy; participation to a fiscal comparison study among OECD countries

**EDUCATION AND TRAINING** 

Dates 1999-2000

Title of qualification awarded

Master degree in Economics and Finance (MEF)

Principal subjects/Occupational skills

ered Statistic.

Name and type of organisation providing organisation and training

University of Naples "Federico II" and ARPA

Dates

1993-1999

Title of qualification awarded
Principal subjects/Occupational skills
covered

Degree in Business Administration (Laurea in Economia Aziendale).

Microeconomics, Macroeconomics, Economic regulation, Finance,

Microeconomics, Macroeconomics, Firms' evaluation, Accounting,

Finance, Mathematics, Statistics.

Name and type of organisation providing organisation and training

University of Naples "Istituto Universitario Navale" (now Università

Parthenope)

## PERSONAL SKILLS AND COMPETENCES

Mother tongue

Italian

Other language(s)

UNDERSTANDING		SPEAKING		WRITING
Listening	Reading	Spoken interaction	Spoken production	
B2	C1	B2	C1	C1
A2	A2	A2	A2	A2

English Spanish

Levels: A1/A2: Basic user - B1/B2: Independent user - C1/C2 Proficient user Common European Framework of Reference for Languages

Digital competence

Good knowledge of Windows, Apple OS, Web browsers, MS Office Package.

#### ADDITIONAL INFORMATION

#### Membership

Association "Osservatorio AIR" – Observatory on Impact assessment (<u>www.osservatorioair.it</u>)

- Member of the Steering Committee
- Member of the editorial board of the Quarterly Journal of the Osservatorio Air
- Coordinator of the "Independent Authority Panel"
- Director of the Observatory from 1/9/2009 to 10/9/2013: Relations with the independent authorities and other institutions with which the Centre has worked; collaborative setting of study and research and the coordination of the activities.
- Coordinator of the "Panel of independent authorities';
- Member of the editorial staff of the Observatory Quarterly Review.

2013-2015: Member of IRPA (Istituto di Ricerche sulla Pubblica Amministrazione - Institute for research on Public Administrarion)

### Honours and awards

"Guido Magliano" Award, 22 June 2000, awarded to the best graduates of the Master in Economics and Finance, University of Naples "Federico II".

#### **Conferences and Seminars**

Speaker at the seminar on "Valutare l'impatto delle regole" del 30 novembre 2016, University of Pisa.

Speaker at the Conference "La qualità degli atti normativi e amministrativi" with a speech on "L'analisi di impatto della regolazione", University of Pisa, Dipartiment of Political Science, 22 Oct 2015.

Speaker at the seminar discussing the paper "Specialists and generalists in executive politics", authored by prof. Kai Wegrich, Hertie School of Governance (Berlin), 1 Oct 2015, LUISS School of Government.

Chairman of the "Workshop on Transparent rulemaking and enforcement", Osservatorio AIR and Luiss University, Rome, 24 June 2015.

Speaker on "La PA semplice. Programmazione 2014-2020 dei Fondi SIE PON "Governance e Capacità istituzionale", ForumPA 2015, May 2015, Rome

Speaker on "Misurazione degli oneri e dei tempi", Forum PA, 29 May 2014, Rome.

Speaker at the Conference "Strumenti per il miglioramento delle politiche pubbliche: monitoraggio, valutazione e consultazione per una regolamentazione di qualità" with a speech on "Valutazione ex post nelle Autorità indipendenti: prime esperienze", Forum PA, Rome, 28 May 2013

Speaker at the Conference "Semplificazione per le imprese" with a speech on "La procedura di misurazione degli oneri amministrativi", Confartigianato, 24 Sept 2012

Intervento su "Misurazione degli oneri, Air e Budget di regolazione" nell'ambito del convegno "Small Business Act, Statuto delle imprese e condizionalità 2014-2020: AIR e Test PMI" organizzato dal POAT-DAGL a Roma (18/4/2012)

Speaker at the Conference "Semplificare per crescere: le nuove sfide della semplificazione amministrativa" with a speech on "La misurazione degli oneri amministrativi e la valutazione dei risultati", Forum PA, Rome, 11 May 2011

Speaker at the Conference "Qualità della normazione: analisi e buone pratiche in ambito europeo e internazionale. Le sfide per Stato e Regioni" with a speech on "I rapporti tra Air nazionale e comunitaria", Forum PA, Rome, 9 May 2011

Speaker at the International Regulatory Reform Meeting "Habla Con Ellos: Making SCM Work Across Various Levels of Government" with a speech on "Multilevel measurement of administrative burden. The Italian experience", Confederación de las empresas españolas, Madrid, 23-24 June 2010

Speaker at the Conference "La betterregulation strumento di sviluppo e competitività nel quadro della collaborazione Stato-Regioni" with a speech on "Qualità della regolazione e competitività: spunti dall'evidenza empirica", Forum PA, Rome, 20 May 2010

Speaker at the "Conference on Commerce" with a speech on "La misurazione degli oneri amministrativi", Confcommercio Toscana, 20 Oct 2009

Intervento su "Le metodologie di misurazione" nell'ambito del Convegno "Misurare per semplificare" organizzato dal Dipartimento della funzione pubblica, Forum PA, Roma (13 maggio 2008)

Speaker on "Criticità e possibili sviluppi della MOA alla luce delle prime applicazioni" at the Seminar held by Friuli Venezia Giulia Region, Trieste, July 2008

Speaker at the workshop "Strenghtening public procurement system in Turkey" with a speech on "Regulatory Impact Analysis", Turkish Government, Ankara, 03/10/2005 - 04/10/2005

Speaker at the workshop "Strengthening capacity building and evaluation procedures" with a speech on "How to introduce and implement impact assessment: procedures and methodologies", Check Ministry of Economy and Finance, Prague, 19/6/2002 – 21/6/2002

Speaker at the workshop "The new Act on Capital Market Undertakings" with a speech on "Impact assessment and consultation practices", Check Ministry of Economy and Finance, Prague, 1-2 ottobre 2003

#### **Publications**

- S. Salvi and F. Sarpi "La nuova direttiva sulla consultazione pubblica: quello che resta da fare", Giornale di diritto amministrativo, 6/2017.
- "I primi passi della Regulatory Reform firmata Trump", in Rassegna trimestrale dell'Osservatorio AIR, Anno VIII, n. 2.
- "La qualità della regolazione in CONSOB", in Rassegna trimestrale dell'Osservatorio AIR, Anno VII, n. 3.
- "Valutare l'impatto delle regole: un'occasione da non perdere", in S. Panizza (a cura di) *Profili attuali di qualità degli atti normativi e amministrativi*, Collana Pubbliche funzioni e responsabilità, Pisa University Press, luglio 2016.
- "Better for Whom?", European Journal of Risk Regulation (EJRR), Symposium on the Better Regulation Package, n. 3/2015.
- "Il nuovo pacchetto della Commissione UE sulla better regulation: solo molto fumo?", in Rassegna trimestrale dell'Osservatorio, Anno VI, n. 3
- A. Natalini, F. Sarpi e G. Vesperini (a cura di), "L'analisi di impatto e gli altri strumenti per la qualità della regolazione. Annuario 2013", Realizzazione editoriale: Osservatorio AIR, Copyright: dicembre 2014, ISBN (versione PDF): 978-88-940493-0-5.
- S. Salvi and F.Sarpi, "Prima l'uovo o la gallina? La smart regulation nelle decisioni delle istituzioni europee", in Giornale di diritto amministrativo, n. 10/2014, Milano, Ipsoa, ottobre 2014 [ISSN: 1591-559X].
- "La valutazione dell'impatto della regolazione in Italia: una missione impossibile?", Analisi Giuridica dell'Economia, 2/2013, Il Mulino, Bologna.
- A. Natalini, F. Sarpi e G. Vesperini (a cura di), "L'analisi dell'impatto della regolazione. Il caso delle Autorità indipendenti", Carocci editore, dicembre 2012.
- "AIR e VIR per le Autorità indipendenti statunitensi", in Rassegna trimestrale dell'Osservatorio AIR, ottobre 2011, II/4.
- S. Salvi and F.Sarpi, "Il decreto "sviluppo" I risultati e le aspirazioni della misurazione degli oneri amministrativi", Giornale di diritto amministrativo, 2011, n. 10, IPSOA, p. 1072.
- "Linee guida per la misurazione di tempi e oneri amministrativi nelle regioni", Formez PA, Azioni di sistema per la pubblica amministrazione n. 31, settembre 2011.
- "L'AIR di un gruppo di regolatori: l'esempio di ERGEG", in Rassegna trimestrale dell'Osservatorio Air, ottobre 2010.
- "L'OCSE sulla qualità della regolazione: in Italia la svolta passa per le Autorità", in Rassegna dell'Osservatorio Air sulle autorità indipendenti, aprile 2010.
- "La crociata contro gli oneri amministrativi Attori, processi, tecniche e risultati della misurazione degli oneri amministrativi in alcuni paesi europei: un'analisi comparata", in A. Natalini e G. Tiberi (a cura di) "La qualità della regolazione e la riduzione degli oneri burocratici", il Mulino, 2010.
- F.Sarpi and A. Natalini, "L'insostenibile leggerezza dell'Air", in Giornale di diritto amministrativo, n. 3/2009.
- A. Natalini, S. Salvi and F.Sarpi, "Il sistema amministrativo in numeri: una lente offuscata" e "Appendice statistica", in L. Torchia (a cura di) "Il sistema amministrativo italiano nel XXI secolo", Il Mulino, Bologna, 2009.
- F.Sarpi and A. Caldarozzi, "Il programma di riduzione dei tempi e degli oneri amministrativi", in "La riduzione degli oneri amministrativi nelle regioni.

Sistemi di analisi e valutazione". Formez PA. collana "Materiali". 2007.

A. Natalini, S. Salvi and F.Sarpi "La nuova semplificazione a livello comunale", paper prodotto per Formautonomie nell'ambito del Forum per le autonomie locali, marzo 2007.

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